

**BOARD OF TRUSTEES  
HAGERSTOWN COMMUNITY COLLEGE  
Hagerstown, Maryland**

**March 16, 2004**

**Special Joint Luncheon Meeting  
With County Commissioners  
(12:00 to 2:15 PM)  
College Center, Conference Rooms 1 & 2**

- I. Call to Order (Board Chair Elliott)
- II. HCC's 2004 Report to the Commissioners (President Altieri)
  - A. The College's Traditional Mission and New Vision to Better Serve Washington County
  - B. Helping Students and the Community Succeed – Hearing the Stories of Three HCC Students
  - C. Starting Special Programs to Enhance County Economic Development
  - D. Commitment to Education for Employment
  - E. Continuing Education – A Past Luxury is Now a Necessity
  - F. Commitment to Operate as a High Quality Service Oriented Business
  - G. HCC Does a Lot with a Little
  - H. Keeping College Within Reach for Low Income Persons
  - I. Revenue and Expenditures
  - J. Facility Needs Over the Next Eight Years
- III. HCC Proposed Budget and Plan for 2004 – 2005
  - A. Making an Efficient and Productive Organization Even More Productive
  - B. Help the College Serve More Students and Increase the Education Level of the County's Work Force
- IV. Questions, Discussion, Follow-up
  - A. What Additional Information Will the Commissioners Want as Part of the April County Budget Meeting Regarding HCC's FY05 Budget?
  - B. Do the Commissioners Feel HCC is Moving in the Right Directions?
  - C. How can HCC Further Help the County Succeed? New Programs to Attract High Wage/High Skill Employers
- V. Adjournment by 2:15 P.M. – Trustees Regular Business Meeting will Convene at Approximately 2:30 PM.